

**AGENDA**  
**Rogue Valley Council of Governments**  
**Board of Directors**

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**Date:** [Wednesday, June 23, 2021](#)  
**Board Meeting:** **12:00 noon**  
**Location:** **Zoom (Jefferson Conference Room available for fully vaccinated individuals only)**

**Join Zoom Meeting:** <https://zoom.us/j/96320716401?pwd=eEtyV0JXTnhIZElVMWZ0a0dnS0pZUT09>  
Meeting ID: 963 2071 6401 / Passcode: 181140  
(669) 900-6833 US (San Jose) / (253) 215-8782 US (Tacoma)

- 1. Call to Order / Attendance.....Chair**
- 2. Introductions and Comments from Members / Public.....Chair**
- 3. Consent Calendar.....Chair**
  - A. Approve Minutes of May 26, 2021, Meeting
- 4. Action Item ..... Executive Director**
  - A. Resolution 2021-05: Update of Authorized Signers on Agency Bank Accounts
- 5. Reports ..... Executive Director**
  - A. Director’s Report (ALERTWildfire)
  - B. Receivables Report / Balance Sheet / Statement of Revenues and Expenditures
- 6. Agenda Build ..... All**
- 7. Regional Update / Open Air.....Chair**
- 8. Other Business.....Chair**
- 9. Next Meeting.....Chair**

The next meeting will be held in on Wednesday, August 25, 2021. **(NO MEETING IN JULY.)**

**Adjournment**

<p><b>Questions? Please contact RVCOG at 541-664-6674. If assistance is needed to participate in this meeting, please notify us at least 24 hours prior to the meeting to assist staff in providing reasonable accommodation.</b></p>
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**Rogue Valley Council of Governments  
Board of Directors Meeting**

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Summary Minutes from the Meeting Held May 26, 2021

**VOTING MEMBERS**

**Present:**

Councilor Jim Lewis (Jacksonville)	Board Member Bill Mansfield (RVTD)
Board Member Jody Hathaway (ECSO)	Councilor Paula Hyatt (Ashland)
Mayor Terry Baker (Phoenix)	Board Member Cathy Kemper-Pelle (RCC)
Board Member Colleen Padilla (SORED)	Board Member Cathy Shaw (JCLD)
Councilor Kelley Johnson (Central Point)	Councilor Jean Ann Miles (Cave Junction)
Board Member Jason Catz (SOU)	Mayor Wayne Stuart (Rogue River)
Board Member Carl Tappert (RVSS)	Councilor Eric Stark (Medford)

**Absent:**

Butte Falls, Eagle Point, Gold Hill, Grants Pass, Jackson County, Josephine County, JSWCD, Shady Cove, Talent

**NON-VOTING MEMBERS**

Ian Horlacher, ODOT Region 3

**RVCOG Staff:**

Michael Cavallaro, Ann Marie Alfrey, Connie Wilkerson, Donovan Edwards

**1. Call to Order/Attendance**

President Lewis called the meeting to order at 12:08 p.m.

**2. Introductions and Comments from Members/Public**

President Lewis announced that Senator Golden was going to try and attend and would be available after 1:00 pm which was confirmed by RVCOG staff.

President Lewis reminded the Board Members that this would be Mr. Cavallaro's final in attendance as RVCOG Executive Director. President Lewis said for any Board Members who wished to speak to Mr. Cavallaro's 23 years of service that time would be made available toward the end of the meeting.

**3. Consent Calendar**

*Approve Minutes of April 28, 2021 Board Meeting*

Due to a lack of a quorum this Action was delayed.

**CORRECTION: Minutes from February 24, 2021 and March 24, 2021 need to reflect Vice President Hathaway adjourned the meeting at 1:31 (page 5).**

**4. Public Hearing**

*Board Discussion and Public Comments Regarding RVCOG Fiscal Year 2021-2022 Approved Budget and RVCOG Fiscal Year 2020-2021 Amended Budget*

President Lewis opened the Public Hearing for the RVCOG Fiscal Year 2021-2022 Approved Budget and RVCOG Fiscal Year 2020-2021 Amended Budget at 12:13 pm and asked for public comments. President Lewis closed the Public Hearing for the RVCOG Fiscal Year 2021-2022 Approved Budget and RVCOG Fiscal Year 2020-2021 Amended Budget at 12:14 pm, no comments were provided.

Ms. Alfrey provided a screen share of the RVCOG Fiscal Year 2020-2021 Amended Budget and explained the areas of the budget that required changes and why. Councilor Johnson asked if there would

be further amendments to the 2021-2022 Approved Budget citing the Alameda Fire and pandemic related reasons. Ms. Alfrey answered that changes were in the works adding that additional Alameda Fire funding is anticipated.

## 5. Reports

### *Alert/Wildfire Update*

Mr. Cavallaro explained some of the things he has done over the last couple weeks in an effort to get some cameras installed early to help with the wildfire season this year and in doing so found that Doug Toomey, University of Oregon has two cameras available for a select couple regions including the Rogue Valley and he is very interested in placing two cameras on Roxy Ann. A screen share of the GPS viewshed map created by Nikki Hart-Brinkley, RVCOG GIS Specialist was provided.

Mr. Cavallaro proposed that RVCOG pay for the initial camera installation and maintenance costs provided that the Board Members are able to give him an unofficial affirmation that jurisdictions would be open to take on the costs of annual maintenance.

Councilor Miles said that Cave Junction would be interested in looking at having a camera installed there. Mr. Cavallaro thanked her for that and noted that Cave Junction was indeed on the list of potential locations. Robert Horton, Fire District 3 said that this would be revolutionary to fire response within this community. Chief Horton referred to Deputy Chief Bates who has been working on ways to increase their view shed. He said the advantage is being able to deploy resources in a smarter way adding that once a resource has been allocated to one event then they are no longer an option for another event. He said without cameras much of their information does come via word of mouth which is not always accurate. Chief Horton said that he was a huge supporter of the program and Fire District 3 would be participants. Councilor Stark requested clarification on costs to the participating municipalities, Mr. Cavallaro stated that per camera the cost would be \$13,500 unless a Wireless Internet Service Provider tower were used which would cost an additional \$7,000.00. He added that the cost could be broken up across a group of participating municipalities. He said he does believe the legislature will fund the cameras and installation but he wanted to get a jump start on it if he could for this year.

Based on the conversation of the Board Members, Mr. Cavallaro said that he would take it as a “thumbs up” to move forward with speaking with Mr. Toomey and reserving two of the cameras that are available.

### *Receivables Report / Balance Sheet / Statement of Revenues and Expenditures*

Mr. Cavallaro reported that the receivables report was fine.

## 6. Consent Calendar

### *Approve Minutes of April 28, 2021 Board Meeting*

President Lewis explained that action on this item had been held off until a quorum could be achieved.

**CORRECTION: Minutes from February 24, 2021 and March 24, 2021 need to reflect Vice President Hathaway adjourned the meeting at 1:31 (page 5).**

**MOTION:** Board Member Kemper-Pelle recommended approval of the RVCOG Board Minutes of April 28, 2021 as corrected. Board Member Padilla seconded the motion. The motion was approved unanimously.

## 7. Recommended Approval of RVCOG Fiscal Year 2021-2022 Approved Budget and RVCOG Fiscal Year 2020-2021 Amended Budget

*RVCOG Fiscal Year 2021-2022 Approved Budget and RVCOG Fiscal Year 2020-2021 Amended Budget*

**MOTION:** Councilor Hyatt recommended approval of the RVCOG Fiscal Year 2021-2022 Approved Budget. Vice President Hathaway seconded the motion. The motion was approved unanimously by roll call vote.

**MOTION:** Board Member Hathaway recommended approval of the RVCOG Fiscal Year 2020-2021 Amended Budget. Board Member Shaw seconded the motion. The motion was approved unanimously by roll call vote.

#### **8. Action Items**

*Resolution 2021-03: Adoption of Fiscal Year 2021-2022 RVCOG Budget*

**MOTION:** Board Member Shaw recommended approval of Resolution 2021-03: Adoption of Fiscal Year 2021-2022 RVCOG Budget. Councilor Hyatt seconded the motion. The motion was approved unanimously by roll call vote.

*Resolution 2021-04: Amendment of Fiscal Year 2020-2021 RVCOG Budget*

**MOTION:** Board Member Kemper-Pelle recommended approval of Resolution 2021-04: Amendment of Fiscal Year 2020-2021 RVCOG Budget. Board Member Shaw seconded the motion. The motion was approved unanimously by roll call vote.

*Approval for Board President to sign Executive Director Employment Agreement with June 1, 2021 Effective Date*

**MOTION:** Board Member Shaw recommended approval for Board President to sign Executive Director Employment Agreement with June 1, 2021, effective date. Board Member Padilla seconded the motion. The motion was approved unanimously by roll call vote.

*Recommendation to add Fire District 3 as a Member Agency of RVCOG*

Mr. Cavallaro said it was an honor to recommend a new Board Member in his last meeting and described Fire District 3 as a smart and progressive agency that would be a welcomed addition.

**MOTION:** Board Member Shaw recommended nominating Fire District 3 as an RVCOG Board of Directors member jurisdiction. Vice President Hathaway seconded the motion. The motion was approved unanimously.

*Recommendation to add Natalie Mettler as a Member of RVCOG's Senior Advisory Council*

**MOTION:** Councilor Hyatt recommended approval to add Natalie Mettler as a Member of the RVCOG's Senior Advisory Council. Mayor Baker seconded the motion. The motion was approved unanimously.

#### **9. Agenda Build**

President Lewis encouraged follow up on a legislative update and speculated another update for AlertWildfire.

#### **10. Regional Update / Open Air**

*RVCOG* – Ms. Alfrey acknowledged Mr. Cavallaro's 23 years of commendable leadership of RVCOG stating that every past, present and future RVCOG Board Member and employee owes him a thank you for all that he has accomplished for our member jurisdictions and the region.

*ECSO* – Vice President Hathaway echoed Ms. Alfrey's sentiments about Mr. Cavallaro adding that he made it easy to be Vice President. For ECSO, two trainees are close to being released and several others are in the training process.

*Phoenix* – Mayor Baker thanked Mr. Cavallaro saying that he knew him only by reputation which might say more.

*RCC* – Board Member Kemper-Pelle said thank you to Mr. Cavallaro and to the Board for approving Fire District 3 and reported a great partnership between RCC and Fire District 3. RCC has received a little over \$12 million in ARPA funding connected to the Higher Education Relief Funds which have a little

broader use than previous allocations. The funds will be used to offset student tuition costs. All students are currently eligible apply for a \$700.00 grant toward tuition costs.

*SOU* – Getting ready for Commencement and how vaccinations may or may not affect attendance and programs based on student need.

*JCLD* – Libraries are now open to limited in person service. Carpet replacement will be complete in July 2021 at the Medford Library. Several job openings are currently being advertised. The Direct Access to Resources and Technology (DART) van is scheduled to travel throughout Jackson County.

*RVTD* – Board Member Mansfield described Mr. Cavallaro as intelligent, even handed and a darn nice guy and congratulated him on his retirement. Mr. Mansfield announced the passing of the \$0.13 per \$1,000 five year levy renewal saying that the renewal was indicative of the community support of RVTD services. The budget was approved which was significantly higher due to the eight new buses.

*Ashland* – Councilor Hyatt commended Mr. Cavallaro’s leadership. The budget approval is coming up, focus on wildfire mitigation in many areas.

*RVSS* – Board Member Tappert echoed many of the sentiments mentioned adding that he hoped that everyone understood how difficult of a job it is to work with a wide variety of people to make progress for the good of the community. Surrounding himself with highly qualified people is another skill of Mr. Cavallaro’s which is reflected with Ms. Alfrey, and he looks forward to working with her.

*RVSS* is beginning to function normally with most people returning to the office by next week. Their first in person board meeting was held last week.

*Cave Junction* – Councilor Miles thanked Mr. Cavallaro noting his visits to attend Council Meetings for the RVCOG annual update. Following a workshop the library will be expanded, being the first of the four Josephine County Libraries to be expanded. Jubilee Park will be expanded, to include a pavilion and potentially a splash pad. The hope is to hold the annual Labor Day Weekend Festival in the park. Councilor Miles added that Cave Junction has learned that networking is the key and it shows in the projects process.

*SOREDI* – They continue to work with both Jackson and Josephine Counties with Grant Administration and distributing pandemic relief related funding.

*Jacksonville* – The process for a seismic refit and addition to the fire hall continues, problems in finding subcontractors and materials seem to be widespread.

President Lewis noted that he was one of the Board Members who hired Mr. Cavallaro and he has never ceased to amaze him, he agreed with the points made by other Board Members and added “encyclopedic.” President Lewis explained that when Mr. Cavallaro was hired he inherited an organization with failed leadership in both employees and the Board itself, for which he took some of the blame. He described the organization as financially “floundering.” Mr. Cavallaro brought it back and made it foundational in this region, and, for that, he cannot thank him enough.

*Medford* – The biennial budget was adopted. Wildfire mitigation work is being done on the Bear Creek Greenway. Cedar Links Park was recently opened.

*RVCOG* – Mr. Cavallaro thanked everyone for their sentiments and added that it was he who should be thanking everyone for their part as it truly takes a region to make a successful COG.

*ODOT* – Mr. Horlacher described Mr. Cavallaro as one of a kind and said that true leadership is hard to find and Mr. Cavallaro exemplified that.

**Next Meeting**

The next regular meeting will be held on Wednesday, June 23, 2021, at noon.

**Adjournment:** President Lewis adjourned the meeting at 1:48 p.m.



**Rogue Valley Council of Governments**

Aged Receivables by Due Date

Aging Date - 6/30/2021

From 7/1/2020 Through 6/30/2021

<b>Custo... Name</b>	<b>Invoice Number</b>	<b>Invoice Date</b>	<b>Due Date</b>	<b>Current</b>	<b>1 - 30 Days Past Due</b>	<b>31 - 60 Days Past Due</b>	<b>61 - 90 Days Past Due</b>	<b>Over 90 Days Past Due</b>	<b>Total</b>	<b>Invoice Description</b>
AllCare Health - CLAIMS	21-2423	2/11/2021	3/13/2021	0.00	0.00	0.00	0.00	524.70	524.70	Meals January 7, 2021 - February 5, 2021 - 55 @ \$9.54 each
	21-2482	3/11/2021	4/10/2021	0.00	0.00	0.00	314.82	0.00	314.82	Meals - February a March 2021
Total AllCare Health - CLAIMS				0.00	0.00	0.00	314.82	524.70	839.52	
City of Jackson...	21-2588	5/31/2021	7/2/2021	150.62	0.00	0.00	0.00	0.00	150.62	Seismic Rehab Gra April 2021
Total City of Jackson...				150.62	0.00	0.00	0.00	0.00	150.62	
City of Shady Cove	21-2565	5/20/2021	6/19/2021	0.00	2,374.65	0.00	0.00	0.00	2,374.65	Land Use Planning April 2021
	21-2577	5/25/2021	6/24/2021	0.00	165.99	0.00	0.00	0.00	165.99	IT Services April 21
	21-2587	5/31/2021	7/2/2021	1,745.82	0.00	0.00	0.00	0.00	1,745.82	Office Specialist II Services April 2021
Total City of Shady Cove				1,745.82	2,540.64	0.00	0.00	0.00	4,286.46	
City of Talent	21-2507	4/9/2021	5/9/2021	0.00	0.00	(2,096.00)	0.00	0.00	(2,096.00)	CREDIT Due Talent SDWRLF Labor Standards
	21-2516	4/12/2021	5/12/2021	0.00	0.00	13,487.74	0.00	0.00	13,487.74	Land Use Planning March 2021
	21-2520	4/15/2021	5/15/2021	0.00	0.00	55.72	0.00	0.00	55.72	TAP Financials Mar 2021

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	21-2524	4/19/2021	5/19/2021	0.00	0.00	314.46	0.00	0.00	314.46	HR Services March 2021
	21-2568	5/20/2021	6/19/2021	0.00	12,594.34	0.00	0.00	0.00	12,594.34	Land Use Planning April 2021
	21-2571	5/24/2021	6/23/2021	0.00	8,419.36	0.00	0.00	0.00	8,419.36	TAP Utility Billing - March 2021
	21-2574	5/24/2021	6/23/2021	0.00	20.04	0.00	0.00	0.00	20.04	TAP April 2021 Financials
	21-2579	5/25/2021	6/24/2021	0.00	1,423.96	0.00	0.00	0.00	1,423.96	Recruitment Expenses City Manager April 2021
	21-2585	5/24/2021	6/23/2021	0.00	17,289.00	0.00	0.00	0.00	17,289.00	Tap Utility Billing - April 2021
Total City of Talent				0.00	39,746.70	11,761.92	0.00	0.00	51,508.62	
Depart... of Environ... Quality	20-2123	9/2/2020	10/2/2020	0.00	0.00	0.00	0.00	8.00	8.00	Bear Creek TMDL Effectiveness Monitoring Analysis DEQ Agreement #044-20 Jul 19-Jul 20
Total Depart... of Environ... Quality				0.00	0.00	0.00	0.00	8.00	8.00	
Jackson County	21-2599	6/10/2021	7/10/2021	19,300.00	0.00	0.00	0.00	0.00	19,300.00	OABHS Funding May 2021 and June 2021
Total Jackson County				19,300.00	0.00	0.00	0.00	0.00	19,300.00	

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Jackson County Library Distric	21-2600	6/10/2021	7/10/2021	850.08	0.00	0.00	0.00	0.00	850.08	Monthly Services May 2021
Total Jackson County Library Distric				850.08	0.00	0.00	0.00	0.00	850.08	
Jackson County Mental Health	21-2603	6/10/2021	7/10/2021	4,562.00	0.00	0.00	0.00	0.00	4,562.00	Foster Residential Care May and June 2021
Total Jackson County Mental Health				4,562.00	0.00	0.00	0.00	0.00	4,562.00	
Jackson Soil & Water	21-2604	6/14/2021	7/14/2021	383.90	0.00	0.00	0.00	0.00	383.90	Peninger Fire Restoration Project RVCOG 18-08/185 April 2021 Final Invoice
Total Jackson Soil & Water				383.90	0.00	0.00	0.00	0.00	383.90	

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Josephine County	21-2408	2/8/2021	3/10/2021	0.00	0.00	0.00	0.00	5,045.77	5,045.77	Community Development Services December 2020 & January 20 Grant Writing
	21-2530	4/19/2021	5/19/2021	0.00	0.00	4,367.98	0.00	0.00	4,367.98	CDBG Housing Reh Environmental Review March 202: & Grant Writing Admin
	21-2589	5/31/2021	7/2/2021	2,861.78	0.00	0.00	0.00	0.00	2,861.78	Grant Writing Adm Housing Rehab Gra Admin, Houring Rehab Environmen Review
Total Josephine County				2,861.78	0.00	4,367.98	0.00	5,045.77	12,275.53	
Medford Water Commis...	21-2580	5/25/2021	6/24/2021	0.00	4,752.98	0.00	0.00	0.00	4,752.98	Watershed Patrol a Source Water Assessment Assistance (SWA)
Total Medford Water Commis...				0.00	4,752.98	0.00	0.00	0.00	4,752.98	
Multnom... Co Aging, Disab, & Veteran	21-2503	4/2/2021	5/2/2021	0.00	0.00	14,556.08	0.00	0.00	14,556.08	March 2021 Vetera Directed Care Program
	21-2560	5/17/2021	6/16/2021	0.00	17,125.57	0.00	0.00	0.00	17,125.57	April 2021 Veteran Directed Care Program

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	21-2601	6/10/2021	7/10/2021	16,560.88	0.00	0.00	0.00	0.00	16,560.88	MAY 2021 Veteran Services
Total Multnom... Co Aging, Disab, & Veteran				16,560.88	17,125.57	14,556.08	0.00	0.00	48,242.53	
OBDD - IFA Brownfi...	21-2431	2/16/2021	3/18/2021	0.00	0.00	0.00	0.00	14,952.21	14,952.21	Brownsfield Redevelopment Project #N21007 November 2020 & January 2021
Total OBDD - IFA Brownfi...				0.00	0.00	0.00	0.00	14,952.21	14,952.21	
ODOT - MPO	21-2592	5/31/2021	6/30/2021	26,099.15	0.00	0.00	0.00	0.00	26,099.15	RVMP0 130-PL FUNDS APRIL 2021
	21-2593	5/31/2021	6/30/2021	10,017.76	0.00	0.00	0.00	0.00	10,017.76	RVMP0 235-FTA FUNDS APRIL 2021
	21-2594	5/31/2021	6/30/2021	10,790.82	0.00	0.00	0.00	0.00	10,790.82	MRMPO 133-PL FUNDS APRIL 2021
	21-2595	5/31/2021	6/30/2021	4,504.98	0.00	0.00	0.00	0.00	4,504.98	MRMPO 233-FTA FUNDS APRIL 2021
Total ODOT - MPO				51,412.71	0.00	0.00	0.00	0.00	51,412.71	
ODOT - RVACT	21-2596	5/31/2021	6/30/2021	174.01	0.00	0.00	0.00	0.00	174.01	RVACT SUPPORT SERVICES - APRIL 2021

**Rogue Valley Council of Governments**

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Total ODOT - RVACT				174.01	0.00	0.00	0.00	0.00	174.01	
Solid Waste Agency	21-2591	6/7/2021	7/7/2021	2,258.55	0.00	0.00	0.00	0.00	2,258.55	Rogue River Clean-up May 22, 2021
Total Solid Waste Agency				2,258.55	0.00	0.00	0.00	0.00	2,258.55	
SORED I	21-2602	6/10/2021	7/10/2021	3,374.76	0.00	0.00	0.00	0.00	3,374.76	May 2021 Services
Total SOREDI				3,374.76	0.00	0.00	0.00	0.00	3,374.76	
U. S. Environ... Protection Agency	21-2605	6/15/2021	7/15/2021	9,527.03	0.00	0.00	0.00	0.00	9,527.03	April and May 2021 Services
Total U. S. Environ... Protection Agency				9,527.03	0.00	0.00	0.00	0.00	9,527.03	
US Dept of Housing & Urban Dev	21-2598	6/9/2021	7/9/2021	5,295.92	0.00	0.00	0.00	0.00	5,295.92	HUD MAY 2021 Wit Adjustments Task & 3

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Total US Dept of Housing & Urban Dev				5,295.92	0.00	0.00	0.00	0.00	5,295.92	
Report Total				118,458.06	64,165.89	30,685.98	314.82	20,530.68	234,155.43	

Rogue Valley Council of Governments  
Balance Sheet  
As of 5/31/2021

	Current Year To Date
Assets and Other Debits	
Current Assets	
Cash and Cash Equivalents	1,193,818.85
Investments	396,620.08
Accounts Receivable	583,437.34
Due From Other Funds	755,419.70
Prepaid Expenses	14,008.06
Total Current Assets	2,943,304.03
Other Debits	
Fixed Assets	2,497,537.90
Total Other Debits	2,497,537.90
Total Assets and Other Debits	5,440,841.93
Liabilities, Fund Equity and Other Credits	
Current Liabilities	
Accounts Payable	228,527.28
Payroll Payable	313,961.70
Due To Other Funds	947,561.69
Total Current Liabilities	1,490,050.67
Non-Current Liabilities	
Deposits Held for Others	473,044.85
Compensated Absences Payable	430,102.19
Total Non-Current Liabilities	903,147.04
Fund Equities and Other Credits:	
Contributed Capital	162,735.24
Beginning Fund Balance	3,369,623.34
Net Increase (Decrease) In Fund Balance	(484,714.36)
Total Fund Equities and Other Credits:	3,047,644.22
Total Liabilities, Fund Equity and Other Credits	5,440,841.93

Rogue Valley Council of Governments  
Statement of Revenues and Expenditures  
From 7/1/2020 Through 5/31/2021

	Year To Date Actual	Annual Budget	Budget Variance
Revenues Less Expenditures			
Revenues			
Member Dues	87,102.00	86,672.00	430.00
Other Local Government	772,727.12	768,852.40	3,874.72
Federal and State Grants and Contracts	3,498,197.60	5,138,786.12	(1,640,588.52)
Donations	116,607.16	293,800.00	(177,192.84)
Charges for Services	807,345.06	555,869.00	251,476.06
Other Revenues	460,247.56	769,712.24	(309,464.68)
Indirect Charges	333,529.73	392,488.23	(58,958.50)
Departmental Administration Allocation	25,516.99	23,999.90	1,517.09
Interfund Revenues	492,978.43	665,718.45	(172,740.02)
Interfund Support Transfers	8,149.00	0.00	8,149.00
Beginning Fund Balance	0.00	80,553.10	(80,553.10)
Total Revenues	<u>6,602,400.65</u>	<u>8,776,451.44</u>	<u>(2,174,050.79)</u>
Expenditures			
Salaries and Wages	(2,067,589.03)	(1,986,202.21)	(81,386.82)
Employee Benefits	(1,471,758.78)	(2,048,201.88)	576,443.10
Materials and Supplies	(127,326.75)	(159,364.26)	32,037.51
Purchased Services	(2,294,957.44)	(2,930,843.34)	635,885.90
Other Expenses	(59,156.90)	(202,779.89)	143,622.99
Capital Outlay	(33,115.75)	0.00	(33,115.75)
Operating Contingency	0.00	(275,512.45)	275,512.45
Indirect Charges	(333,529.73)	(392,488.22)	58,958.49
Departmental Administration Allocation	(34,393.82)	(23,999.90)	(10,393.92)
Interfund Charges	(596,141.56)	(665,718.70)	69,577.14
Depreciation	(69,145.25)	(81,277.56)	12,132.31
Ending Fund Balance	0.00	(10,063.24)	10,063.24
Total Expenditures	<u>(7,087,115.01)</u>	<u>(8,776,451.65)</u>	<u>1,689,336.64</u>
Total Revenues Less Expenditures	<u>(484,714.36)</u>	<u>(0.21)</u>	<u>(484,714.15)</u>